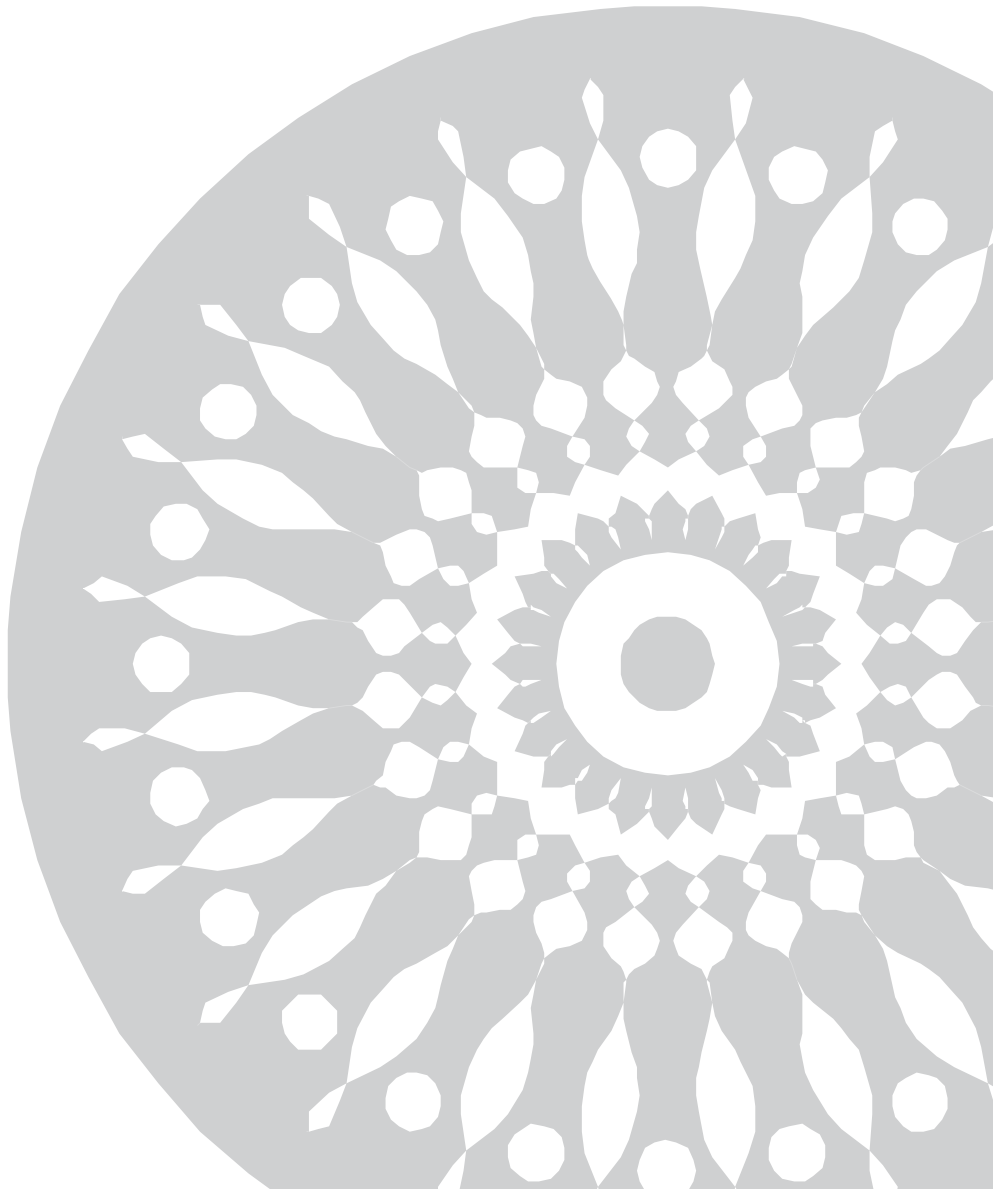


Global India Business Meeting

24-25 June 2012, Antwerp, Belgium

a Horasis leadership event

Co-host:
Government of Flanders



Upcoming Horasis events:

- | | |
|--------------------------------|---|
| Global China Business Meeting | Riga, Latvia, 25-26 November 2012 |
| Global Arab Business Meeting | Ras Al Khaimah, UAE, 9-10 December 2012 |
| Horasis Annual Meeting | Zurich, Switzerland, 22-23 January 2013 |
| Global Russia Business Meeting | Limassol, Cyprus, 14-15 April 2013 |

Horasis is a global visions community committed to enact visions for a sustainable future
(<http://www.horasis.org>)

Global India Business Meeting

24-25 June 2012, Antwerp, Belgium

a Horasis leadership event

■ **Co-host:**

Government of Flanders

■ **Co-chairs:**

| | |
|----------------------|---|
| Sanjiv Ahuja | Chairman, LightSquared, USA |
| Subodh Bhargava | Chairman, Tata Communications, India |
| Lord Karan Bilimoria | Chairman, Cobra Beer Partnership, United Kingdom |
| Eddy Bruyninckx | Chief Executive Officer, Antwerp Port Authority, Belgium |
| Binod K. Chaudhary | President, Chaudhary Group, Nepal |
| Sunil Godhwani | Chairman and Managing Director, Religare Enterprises, India |
| Praveen P Kadle | Chief Executive Officer, Tata Capital, India |
| Rajive Kaul | Chairman, Nicco Group, India |
| Jason L. Ma | Founder and Chief Executive Officer, ThreeEQ, USA |
| Sunil Kant Munjal | Jt Managing Director, Hero MotoCorp, India |
| Ajay G. Piramal | Chairman, Piramal Healthcare, India |
| Deepak Puri | Chairman & Managing Director, Moser Baer, India |
| Dhruv M Sawhney | Chairman, Triveni Engineering & Industries, India |
| Shivinder Singh | Vice Chairman and Managing Director, Fortis Healthcare, India |
| Rajiv Vastupal | Chairman & Managing Director, Rajiv Petrochemicals, India |

■ **Strategic Partner:**

Baker & McKenzie

■ **Knowledge Partners:**

Ernst & Young
FrankfurtRheinMain
MetricStream

■ **Media Partner:**

Maxposure Media Group

■ **Media Coordination:**

Pulse Nation Media and Events

Co-organizers:

All India Association of Industries (AIAI)
All India Management Association (AIMA)
AECA
Antwerp Chamber of Commerce and Industry (VOKA)
European Business and Technology Centre (EBTC)
Europe India Chamber of Commerce (EICC)
Federation of Indian Chambers of Commerce and Industry (FICCI)
TiE Global
World Trade Center Mumbai
Young Presidents' Organization (YPO)

Welcome

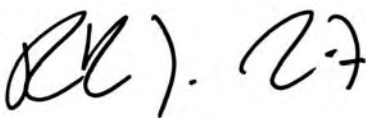
I warmly welcome you to the 2012 Global India Business Meeting and sincerely hope that you will enjoy the discussions.

The Global India Business Meeting aims to be the foremost annual gathering of Indian business leaders and their global counterparts. This select group of global leaders will gather to create a powerful platform for cooperation between India and the rest of the world.

Senior executives from around the world will discuss Indian firms' growing impact on global business. Also, panellists will examine the state of the global economy and India's role in fuelling economic growth worldwide.

It is my sincere hope that the Global India Business Meeting will further promote win-win economic relations, stimulate innovation and provide business opportunities for corporations from India and the world.

I wish you a thought-provoking and exceptional meeting.



Dr. Frank-Jürgen Richter
Chairman
Horasis: The Global Visions Community
Switzerland



Welcome

Dear participants,

I am delighted to welcome you to the Horasis' Global India Business Meeting hosted by the Government of Flanders in the historic city centre of Antwerp. For my government it is an absolute honour to host this event, which brings together a selected public of Indian and Flemish decision makers and business leaders from a variety of sectors.

Today and tomorrow we focus on the relationship between India and Flanders. The panel sessions provide an excellent opportunity to engage in mutual learning and to discover each other's strengths. They are a powerful platform for future cooperation.

I believe that a stronger partnership between India and Flanders is beneficial for all of us. India and Flanders are very complementary which, in my view, is an essential prerogative for a successful partnership. This event will reinforce our economic ties. By working together, it will be easier to face today's economic challenges and to create a more prosperous world. I wish you all an inspiring conference.



A handwritten signature in black ink, consisting of a large, stylized 'K' followed by a smaller 'P' and a final flourish.

Kris Peeters
Minister-president of the
Government of Flanders

Programme

| Sunday, 24 June (City Hall / Hotel Hilton) | Monday, 25 June (Hotel Hilton / Antwerp Zoo) | Tuesday, 26 June |
|--|---|--|
| | 07.30 - 08.45 Breakfast Sessions – Entrepreneurship – Economies of Transition – Indian Diaspora – Education | 10.00 - 12.00 A Morning in Antwerp Meeting at the hotel at 10.00 |
| | 09.00 - 10.00 Plenary Session India and Economic Outlook | |
| | 10.30 - 12.00 Boardroom Dialogue – Flanders – Managing Success in India – Infrastructure – Risk | |
| | 12.00 - 12.30 Plenary Session EU-India New Partnerships | |
| | 12.30 - 13.00 Plenary Session Indian Business Leaders of the Year | |
| | 13.00 - 14.30 Networking Lunch | |
| | 14.30 - 15.30 Plenary Session India's New Breed of Multinationals | |
| | 15.30 - 17.00 Boardroom Dialogue – Investing Overseas – Renewables and Cleantech – The Logistics Sectors – Creative Industries | |
| 17.45 - 18.00 Guided Walk from the Hotel Hilton to the City Hall | 17.30 - 19.00 Boardroom Dialogue – The Diamond Industry – Made in India – Technology and Innovation – Financial Services | |
| 18.00 - 19.15 Welcome Reception | 19.00 - 20.00 Closing Plenary Inclusive Growth | |
| 19.15 - 19.30 Guided Walk from the City Hall to the Hotel Hilton | 20.00 - 20.15 Transfer Shuttles to the Antwerp Zoo | |
| 19.30 - 21.30 Opening Dinner Flanders Welcomes India | 20.15 - 22.00 Closing Dinner Megatrends | |

Co-host of the Global India Business Meeting

About Flanders

Flanders is a region of craftsmen. In Flanders, wilful, steadfast, skilled and helpful people have been driven by knowledge and learning for centuries. It is a story of groundbreaking and renowned craftsmanship – in the past, the present, as well as in the future.

Flanders is the autonomous northern region of Belgium with Brussels as its capital. It is the gateway to Europe, and is located less than 500 km from the major European capitals. It shares its capital with the EU, NATO and numerous other international institutions and companies. Together with its renowned sea ports, extensive network of railways and motorways, productive and highly skilled population, excellent health care and research- and investment-friendly climate, this makes Flanders unique in Europe.

But its ambition does not end here. Flanders aims to excel in every area of society. With its project for the future 'Flanders in Action', the Government of Flanders wants to lead Flanders into the top five European regions on an economic, environmental and social level by 2020.

As a region, Flanders accounts for a substantial 57% of the national GDP, but it has an even greater 82% share of Belgian exports worldwide to its name. Moreover, Flanders ranks among the world's top performing economies from a per capita exports and exports-to-GDP ratio angle. Little wonder therefore that Flanders has earned itself the "supertrading economy" label, to quote Nobel Prize winning economist Paul Krugman.

In Belgium and in Flanders as a region, the people are known over the world for their high productivity. Compared to neighbouring countries, Belgium offers the highest 'GDP per worker' ratio. In Flanders, the 2011 labour productivity is estimated at € 70.400 purchasing power parity (PPS). That is 24% higher than the EU27 average. Flanders' neighbours France (€ 67.600 PPS), the Netherlands (€ 63.500 PPS) and Germany (€ 60.700 PPS) all have lower productivity scores.



www.flanders.be

Co-organizers of the Global Russia Business Meeting

The **All India Association of Industries (AIAI)** has been serving the trade and industry for over 50 years. Established in 1956, AIAI is today the leading association of industries in Mumbai, India's commercial capital. AIAI's membership spans across a wide spectrum of industries with direct membership strength of over 1400 and indirect membership of over 30,000 through our affiliated trade bodies. About 70% of the membership relate to the SME Sector.

www.aiaiindia.com



Founded in the year 1957, **All India Management Association (AIMA)** is an apex body of management with over 30,000 individual members, 3000 institutional members and 60 Local Management Association across India and overseas. AIMA undertakes a host of management related activities and initiatives such as Distance Management Education, Management Development Programmes, Special Conferences, Research & Publications, Testing Services and Competitions.

www.aima-ind.org



AECA (the American European Community Association) was established in Belgium twenty-five years ago. The association's mission is to promote and facilitate international cooperation and understanding. AECA achieves this through its important international forum for high-level dialogue and debate in which key current economic, political and social issues are examined and discussed by senior members of the international business, political, government, diplomatic, civic and academic communities.

www.aeca.org





**Kamer van
Koophandel**
Antwerpen-Waasland

The **Antwerp Chamber of Commerce** and Industry (Voka) promotes the employers' interests to the government and other organisations, and develops prestigious projects such as Roadmap 2020: a vision of the future for the Antwerp economy. In addition the Chamber organises a whole lot of networking activities for the companies in its regio and offers entrepreneurs an extensive range of services including training programmes, advice for companies on innovation, communication through B2B magazines, and so on. In short, it encompasses every aspect of entrepreneurship.

www.voka.be



European Business and Technology Centre

The **European Business and Technology Centre** (EBTC) in India is the reference point for promoting European clean technologies. EBTC aspires to be recognised for the quality of its services, knowledge of the Indian market and the capacity to reach out to the entire European business and research community. EBTC supports European cleantech companies in their market entry to India and offers hands-on support in the early stages of expansion (market studies, regulatory requirements, business incubator, etc).

www.ebtc.eu



The **Europe India Chamber of Commerce** (EICC) is the premier non-profit, privately funded non-governmental organization that serves as the key liaising body representing the views of both European and Indian business which include professional communities, companies, enterprises and semi-business groups having common business interest. Its primary mission is to foster a bilateral dialogue between key business units and important decision makers, thus encouraging progressive economic policies in both Europe and India.

www.eicc.be

The **Federation of Indian Chambers of Commerce and Industry (FICCI)** is the rallying point for free enterprises in India. It has empowered Indian businesses, in the changing times, to shore up their competitiveness and enhance their global reach. FICCI maintains the lead as the proactive business solution provider through research, interactions at the highest political level and global networking.

www.ficci.com



The Indus Entrepreneurs (TiE), was founded in 1992 in Silicon Valley by a group of successful entrepreneurs, corporate executives, and senior professionals with roots in the Indus region. There are currently 13,000 members, including over 2,500 charter members in 57 chapters across 14 countries. TiE's mission is to foster entrepreneurship globally through mentoring, networking, and education. Dedicated to the virtuous cycle of wealth creation and giving back to the community, TiE's focus is on generating and nurturing our next generation of entrepreneurs.

www.tie.org





YOUNG PRESIDENTS'
ORGANIZATION

The **Young Presidents' Organization (YPO)** is an international chapter-driven non-profit organization made up of company presidents from around the world. Connecting to the right people, information and ideas has always been important. In today's complex, competitive and interconnected world, it is absolutely essential. Great business leaders know their networks make the difference. The network that matters most is YPO.

www.ypo.org



More than a building or an organization, the **World Trade Centre Mumbai (WTC)** brings together business and government agencies involved in international trade, provides essential trade services and stimulates the economy of the region it serves. WTC puts all the services associated with global commerce under one roof and its address gives a business prime and continuous access to resources essential for success in world trade. A WTC offers its members and tenants a wide range of facilities and services.

www.wtcmumbai.org

Programme

Sunday, 24 June 2012 – Antwerp City Hall / Hotel Hilton

from 14.00 **Arrival and check-in**, Hotel Hilton Antwerp, Groenplaats 32

14.00-17.45 **Registration at the Hotel Hilton**

17.45 **Guided walk** (5 min) from the Hotel Hilton to the Antwerp Stadhuis (City Hall), Grote Markt (Great Market Square)

18.00-19.15 **Reception**

Welcome

Horasis and the Flemish government welcome participants to celebrate the 4th Global India Business Meeting

- **Patrick Janssens**, Mayor, City of Antwerp, Belgium
- **Kris Peeters**, Minister-President, Government of Flanders, Belgium
- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

Virtual Ribbon Cutting Ceremony, with the co-hosts and co-organizers

- **Arnaldo Abruzzini**, Secretary General, Eurochambres, Belgium
- **Cathy Berx**, Governor, Province of Antwerp, Belgium
- **Eric ter Hark**, Chief Executive Officer, AECA, Belgium
- **Patrick Janssens**, Mayor, City of Antwerp, Belgium
- **Vijay G. Kalantri**, President, All India Association of Industries (AIAI)
- **Naina Kidwai**, Senior Vice President, FICCI; Country Head India, HSBC, India
- **Anil Kumar**, Chapter Chair, YPO; Chief Executive Officer, Ransat Group, United Kingdom
- **Bernard Van Milders**, President, Antwerp Chamber of Commerce and Industry (VOKA), Belgium
- **Geoffrey Van Orden**, Chairman, Europe India Chamber of Commerce; Member, European Parliament, Belgium
- **Kris Peeters**, Minister-President, Government of Flanders, Belgium
- **Sunil Prasad**, Secretary General, Europe India Chamber of Commerce, Belgium
- **Ashok Rao**, Chairman, TiE Global; Chairman, Whodini Inc., USA
- **Claire Tillekaerts**, Chief Executive Officer, Flanders Investment & Trade, Belgium
- **Rajiv Vastupal**, President, AIMA; Chairman & Managing Director, Rajiv Petrochemicals, India

Chaired by

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

19.15-19.30 **Guided walk** from the Antwerp City Hall to the Hotel Hilton



19.30-21.30 **Opening Dinner: Flanders Welcomes India** (Hotel Hilton, Room Belle Epoque)

India is the world's most populous democracy, raising expectations of the country's global aspirations. How will India nurture its new global leadership role? And how can Flanders serve as a global hub for Indian business?

- **Anand Sharma**, Union Minister of Commerce and Industry, Government of India, India
- **Kris Peeters**, Minister-President, Government of Flanders, Belgium

Chaired by

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

Monday, 25 June 2012 – Hotel Hilton / Antwerp Zoo

from 07.30 **Registration** (Hotel Hilton)

07.30-08.45 **Breakfast Sessions** (Hotel Hilton)

The Entrepreneurship Imperative (Teun)

India's entrepreneurs created a range of new businesses in recent years. What are the risks when advancing from a start-up to a global business? What can Indian entrepreneurs learn from their global counterparts and vice versa?

- **Parag Amin**, President and Partner, Radiqal, USA
- **John Cook**, Chairman, Rock Lake Associates, Switzerland
- **Anil Kumar**, Chief Executive Officer, Ransat Group, United Kingdom
- **Mirjana Dimc-Perko**, Chairman, inCon, Slovenia
- **Ishan Raina**, Chief Executive Officer, OOH Media, India
- **Diana Wais**, Managing Partner, Wais & Partners, Switzerland

Chaired by

- **Vijay G. Kalantri**, Chairman, The Balaji Group; President, All India Association of Industries, India

Monitoring Economies of Transition (Lijn)

India's rise will be a measure of how other emerging markets can cope with the current economic uncertainties. How will India achieve its growth objectives? From which examples in other emerging economies can India draw lessons?

- **Jetu Lalvani**, Managing Partner, Kaizen Management Advisors, India
- **Marc Van Gastel**, Head of Department Invest, Flanders Investment & Trade, Belgium
- **Ananth Guruswamy**, Director India, Amnesty International, United Kingdom
- **Charles Moore**, Executive Director, Committee Encouraging Corporate Philanthropy, USA
- **Bobby Parikh**, Managing Partner, BMR Advisors, India
- **Guy Spier**, Chief Executive Officer, Aquamarine Capital, Switzerland
- **Bogdan Vacusta**, Managing Director, Pegamont, Turkmenistan

Chaired by

- **Sanjay Dalmia**, Chairman, Dalmia Group of Companies, India

Tapping Resources and Potentials of the Indian Diaspora (Tiffany)

The Indian diaspora across the world is estimated at over 30 million. How can India tap into the potential of NRIs (Non-resident Indians) and PIOs (Persons of Indian Origin) to eventually benefit from a reverse brain drain?

- **James Fierro**, Chairman, Recipco, United Kingdom
- **Idesbald Goddeeris**, Professor, Katholieke Universiteit Leuven, Belgium
- **Guna Mahalingam**, Managing Partner, NMG International Financial Services, Switzerland
- **Nikhil Treebhohun**, Chief Executive Officer, Global Institutional Investor Forum, Mauritius

Chaired by

- **Ashok Rao**, Chairman, TiE Global; Chairman, Whodini Inc., USA

Education: Spearheading the Future (Sancy)

Education systems in India and the world are being made ready for the next wave of economic growth. In what areas can governments, academia and the private sector collaborate to deliver the next generation of business leaders?

- **Johan Cattersel**, Chief Executive Officer, Inno.com, Belgium
- **Paul De Knop**, Rector, VUB, Belgium
- **Jason L. Ma**, Founder and Chief Executive Officer, ThreeEQ, USA
- **Lou Marinoff**, Professor of Philosophy, The City College of New York, USA
- **Rekha Sethi**, Director General, All India Management Association, India

Chaired by

- **Rajeeb Dey**, Founder and Chief Executive Officer, Enternships.com, United Kingdom

09.00-10.00 Opening Plenary: India and World Economic Outlook (Belle Epoque)

The world economy changes at an unprecedented pace as a result of hyper-connectivity and external shocks. What are the risks at the top of the global agenda in 2012? How will India ensure inclusive growth?

- **Lord Karan Bilimoria**, Chairman, Cobra Beer Partnership, United Kingdom
- **Eddy Bruyninckx**, Chief Executive Officer, Antwerp Port Authority, Belgium
- **Binod K. Chaudhary**, President, Chaudhary Group, Nepal
- **Praveen P Kadle**, Chief Executive Officer, Tata Capital, India
- **Sunil Kant Munjal**, Jt Managing Director, Hero MotoCorp, India

Comment by

- **Geoff Pyatt**, Principal Deputy Assistant Secretary of State, USA

Chaired by

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

10.00-10.30 Contact Break



10.30-12.00 Boardroom Dialogue Sessions

Flanders – Your Gateway to Europe (Teun)

Strategically positioned at the heart of Europe, Flanders is ranked as one of the fastest growing economic regions of Europe. Participants will elaborate on Flanders' investment landscape and illustrate the potential to serve as global hub for Indian investments.

- **Joachim Coens**, Chairman and Managing Director, Port of Zeebrugge, Belgium
- **Laurent Demortier**, Chief Executive Officer, Crompton Greaves, India
- **V L Dutt, Chairman**, The KPC Ltd, India
- **Rajive Kaul**, Chairman, Nicco Group, India
- **Daan Schalck**, Director-General, Port of Ghent, Belgium
- **John Verzeele**, Director, Flanders Investment & Trade, Belgium

Chaired by

- **Geert Gemis**, Partner, Ernst & Young, Belgium

Managing Success in India (Lijn)

Western companies are looking to expand their business to India and other emerging markets. What are the opportunities and challenges of long-term investment in India and what strategies can lead to success?

- **Subodh Bhargava**, Chairman, Tata Communications, India
- **Gary Collar**, Senior Vice President, AGCO Corporation, USA
- **Kamil Hasan**, General Partner, Granite Hill India Opportunities Fund, USA
- **Sudhir Jalan**, Chairman, Jalan Group, India
- **Suneel Kumar Muttoo**, Chief Resident Commissioner, Government of Uttarakhand, India
- **Ajay G. Piramal**, Chairman, Piramal Healthcare, India
- **Yatindra R Sharma**, Managing Director, KHS India, India

Chaired by

- **Mukesh Aghi**, Chief Executive Officer Asia-Pacific, Steria, France

Infrastructure for Growth and Development (Tiffany)

Infrastructure in India is still facing key challenges. How to develop and implement successful strategies thrive on these challenges? How can infrastructure projects create the greatest impact in terms of qualitative and quantitative growth?

- **Manish Agarwal**, Director, MSP Group, India
- **Binod K. Chaudhary**, President, Chaudhary Group, Nepal
- **Geoffrey Van Orden**, Member, European Parliament, Belgium
- **Dhruv M Sawhney**, Chairman, Triveni Engineering & Industries, India
- **Kushal P. Singh**, Chairman, DLF, India
- **Kanesan Velupillai**, President, Scomi International, Malaysia

Chaired by

- **Hartmut Schwesinger**, Managing Director, FrankfurtRheinMain, Germany

India: Thrive on Risk (Sancy)

The global financial crisis showed us that economic risks can manifest themselves at any time. What lessons can investors and organizations – from India and abroad – draw from the crisis – and how can they shield themselves from the multitude of internal and external risks.

- **Arnaldo Abruzzini**, Secretary General, Eurochambres, Belgium
- **Kimball J. Andrews**, Executive Chairman, Asia Star Capital, Australia
- **Shoummo Acharya**, Chief Executive Officer, eTrans Solutions, India
- **Sanjay Dalmia**, Chairman, Dalmia Group of Companies, India
- **Kai Vettel**, Managing Director, Pack Performance, Germany

Chaired by

- **Gunjan Sinha**, Chairman, MetricStream, USA

12.00-12.30 Plenary: EU-India – New Partnership, New Possibilities (Belle Epoque)

While the European Union is experiencing an unprecedented debt crisis and is diving into recession, India is grappling with the pressures of rapid growth. How can India and the EU forge a new growth partnership? What are the prospects of the newly entered free trade agreement between India and the EU?

- **Anand Sharma**, Union Minister of Commerce and Industry, Government of India, India

Chaired by

- **Naina Kidwai**, Senior Vice President, FICCI; Country Head India, HSBC, India

12.30-13.00 Indian Business Leaders of the Year (Belle Epoque)

Announcing the 2012 Indian Business Leaders of the Year, we will celebrate outstanding entrepreneurs who have been building and leading successful global Indian firms.

with

- **Anand Sharma**, Union Minister of Commerce and Industry, Government of India, India
- **Kris Peeters**, Minister-President, Government of Flanders, Belgium

Chaired by

- **Thomas Gilles**, Partner, Baker & McKenzie, Germany

13.00-14.30 Networking Lunch (Foyer)

An opportunity to share ideas and insights in an informal setting, promoting B2B-exchange.



14.30-15.30 Plenary: India's New Breed of Multinationals (Belle Epoque)

Indian firms have been using distinct models of globalizing their organizations.

What are the best practices for Indian Multinationals to rise to global eminence?

- **Sunil Godhwani**, Chairman and Managing Director, Religare Enterprises, India
- **Rajive Kaul**, Chairman, Nicco Group, India
- **Jason L. Ma**, Founder and Chief Executive Officer, ThreeEQ, USA
- **Ajay G. Piramal**, Chairman, Piramal Healthcare, India
- **Deepak Puri**, Chairman & Managing Director, Moser Baer, India

Comment by

- **N.K. Singh**, Member of Parliament, India

Chaired by

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

15.30-17.00 Boardroom Dialogue Sessions

Indian Firms Investing Overseas: An Integrated Vision (Teun)

Indian firms increasingly invest overseas by means of M&A as well as greenfield initiatives.

Which strategies work best when trying to break into foreign markets? How can the internationalization of Indian companies support wealth creation in overseas?

- **Tarun Gupta**, Co-Founder and Chief Executive Officer, T&A Consulting, India
- **Colin Hill**, Executive Chairman, Hill & Associates, Hong Kong SAR
- **Sven C. Oehme**, President, European-American Business Organization, USA
- **Dileep Patil**, Chief Executive Officer, Crompton Greaves, Belgium
- **Shivinder Singh**, Vice Chairman and Managing Director, Fortis Healthcare, India

Chaired by

- **Philippe Reich**, Partner, Baker & McKenzie, Switzerland

Renewables and Cleantech (Lijn)

To sustain the current economic growth over the next years, India's power generation capacity will have to substantially increase. What partnerships are needed to stimulate a new wave of low-carbon growth?

- **Vineet Gupta**, Co-Founder, Aquatrove Biosciences, USA
- **Deepak Puri**, Chairman & Managing Director, Moser Baer, India
- **Mohammed Ridouani**, Alderman, City of Leuven, Belgium
- **Sudhir Sharma**, Chairman, Mitkat Services, India
- **Vibhav Kant Upadhyay**, Founder and Director General, IJGPS, India

Comment by

- **Mukul Sangma**, Chief Minister, State of Meghalaya, India

Chaired by

- **Dirk Fransaer**, Chairman, Flemish Institute for Technological Research, Belgium

The Logistics Sectors – India’s Next Growth Story (Tiffany)

The complexity of supply chains in India is relatively high. Wherein lies the Indian logistics sector’s Achilles heel? How can India benefit from supply chains offered by its global trading partners?

- **Vineet Agarwal**, Managing Director, TCI, India
- **Eddy Bruyninckx**, Chief Executive Officer, Antwerp Port Authority, Belgium
- **R K Mehrotra**, Executive Chairman, Foresight Limited, United Kingdom
- **Ajay Mittal**, Chairman, Arshiya International, India
- **Rajiv Vastupal**, Chairman & Managing Director, Rajiv Petrochemicals, India
- **Eddy Van de Voorde**, Professor, University of Antwerp, Belgium

Chaired by

- **Wolfgang Lehmacher**, Managing Director, CVA, Hong Kong SAR

Creative Industries – Charting the Way Forward (Sancy)

The share of creative industries – ranging from performing arts, over audiovisual productions to design and architecture – in global services trade is rising steeply. What opportunities does India offer for this booming sector?

- **Sanjiv Ahuja**, Chairman, LightSquared, USA
- **Imtiaz Ali**, Film Director and Writer, India
- **Pascal Cools**, Director General, Flanders District of Creativity, Belgium
- **Alain Denis**, Managing Director, Enthoven Associates, Belgium
- **Stacy Kenworthy**, Founder and Chairman, OptiGlobal, USA
- **Rajeev Mantri**, Executive Director, Navam Capital, India

Chaired by

- **Niraj Sharan**, Chairman and Chief Executive Officer, Aura, India

17.00-17.30 Contact Break

17.30-19.00 Boardroom Dialogue Sessions

The Diamond Industry: Featuring Indo-Flemish Joint Success (Teun)

90% of all world’s diamonds pass through Antwerp. Indian entrepreneurs dominate more than half of Antwerp’s rough and polished diamond trade, contributing significantly to Flanders’ overall exports. What is the next step in this Indo-Flemish success story?

- **Anish Aggarwal**, Chairman, Gemdax, Belgium
- **Karl De Borger**, Chief Executive Officer Mumbai, Antwerp Diamond Bank, Belgium
- **Georges Brys**, General Manager, HRD Antwerp, Belgium
- **Patrick Coppens**, General Manager, Rio Tinto Belgium, Belgium
- **Santosh Kedia**, Chairman, Diamond Creations, Belgium
- **Kaushik Mehta**, Chairman, Eurostar, Belgium
- **PN Prasad**, Chief Executive Officer, State Bank of India Antwerp, Belgium

Chaired by

- **Ari Epstein**, Chief Executive Officer, Antwerp World Diamond Centre, Belgium



Making ‘Made in India’ a Preferred Tag (Lijn)

Ambitious Indian firms want to become branded players in developed markets.

What will it take to establish brand awareness overseas? How to build sustainable brands?

- **Anil Agarwal**, Executive Chairman, Vedanta Group, United Kingdom
- **Lord Karan Bilimoria**, Chairman, Cobra Beer Partnership, United Kingdom
- **D. K. Jain**, Chairman & President, Luxor Group, India
- **Prakash Johari**, Managing Director, MaXposure Media Group, India
- **Vinod Juneja**, Managing Director, Braj Binani Group of Industries, India
- **Sunil Kant Munjal**, Jt Managing Director, Hero MotoCorp, India
- **Andreas Schweitzer**, Member of the Board, Metallco International, Italy

Chaired by

- **Harjiv Singh**, Co-founder, Gutenberg Communications, USA

Technology and Innovation: The Next Wave (Tiffany)

Indian firms are increasingly pursuing innovation-centered strategies. How can they leverage major shifts in the global economy to ensure that innovation related investments increase corporate performance?

- **N. S. Bala**, Senior Vice President, Wipro Technologies, India
- **Avi Basu**, Chief Executive Officer and Founder, Connectiva Systems, India
- **Koen Debackere**, Chief Executive Officer, Leuven R&D, KULeuven, Belgium
- **Neena Gill**, Vice President, SAS, USA
- **Tom Heyman**, Chairman, Janssen Pharmaceutica, Belgium
- **Roger De Keersmaecker**, Senior Vice President, IMEC, Belgium

Chaired by

- **Sushil Premchand**, Managing Director, PRS Services, Switzerland

Exploring the Future of Financial Services (Sancy)

India’s financial services sector in has witnessed a fundamental transformation since the country was liberalised. What should domestic and foreign firms do to thrive in this strategic environment?

- **Jiten Doshi**, Founder and CIO, Enam Asset Management Company, India
- **Sunil Godhwani**, Chairman and Managing Director, Religare Enterprises, India
- **Praveen P Kadle**, Chief Executive Officer, Tata Capital, India
- **Naina Kidwai**, Senior Vice President, FICCI; Country Head India, HSBC, India
- **Dalip Pathak**, Managing Director, Warburg Pincus, USA

Chaired by

- **Arun Sharma**, Chief Investment Officer, IFC, USA

19.00-20.00 Closing Plenary: Towards Inclusive Growth (Belle Epoque)

Based on the conclusions from the boardroom dialogue sessions, participants will discuss the key imperatives for accelerating inclusive economic growth.

- **Sanjiv Ahuja**, Chairman, LightSquared, USA
- **Subodh Bhargava**, Chairman, Tata Communications, India
- **Dhruv M Sawhney**, Chairman, Triveni Engineering & Industries, India
- **Shivinder Singh**, Vice Chairman and Managing Director, Fortis Healthcare, India
- **Rajiv Vastupal**, Chairman & Managing Director, Rajiv Petrochemicals, India

Comments by

- **Sham L. Bathija**, Senior Adviser for Economic Affairs to the President of Afghanistan, Afghanistan
- **Mukul Sangma**, Chief Minister, State of Meghalaya, India

Chaired by

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

20.00-20.15 Shuttles to the Antwerp Zoo

20.15-22.00 Closing Dinner – Megatrends for India, Flanders and the World (Antwerp Zoo)

The world today is characterised by pronounced fragility and heightened uncertainty. What are the key factors that will shape the evolution of India, Flanders and the world over the next 10 years?

- **Kris Peeters**, Minister-President, Government of Flanders, Belgium
- **Kishan Kapoor**, Minister of Industries, State of Himachal Pradesh, India

Comments by

- **Rajiv Kumar**, Secretary General, FICCI, India
- **Claire Tillekaerts**, Chief Executive Officer, Flanders Investment & Trade, Belgium

From 22.00 Shuttles to the Hotel Hilton

Tuesday, 26 June 2012

10.00-12.00 A Morning in Antwerp

Our guests are invited to join the guided tour in the Our Lady's Cathedral. An experience guide will tell you more about the history, architecture and art collection of Antwerp's most famous building. The tour includes an exceptional private organ concert in the Cathedral. Participants are requested to meet at 10.00 in the lobby of the Hilton hotel. This touristic program will take approximately two hours.



Participants



| Name | Position | Organization | Country |
|-----------------------------|--|---|-----------------|
| Jolanda van der Aart | Director | Amsterdam in Business | The Netherlands |
| Arnaldo Abruzzini | Secretary General | Eurochambers | Belgium |
| Anil Agarwal | Executive Chairman | Vedanta Group | United Kingdom |
| Manish Agarwal | Director | MSP Group | India |
| Vineet Agarwal | Managing Director | TCI | India |
| Anish Aggarwal | Chairman | Gemdax | Belgium |
| Mukesh Aghi | CEO Asia-Pacific | Steria | France |
| Sanjiv Ahuja | Chairman | LightSquared | USA |
| Imtiaz Ali | Film Director and Writer | | India |
| Parag Amin | President and Partner | Radiqal | USA |
| Kimball J. Andrews | Executive Chairman | Asia Star Capital | Australia |
| Shoummo Acharya | Chief Executive Officer | eTrans Solutions | India |
| Patrick Van Acker | Works General Manager | BP Chembel | Belgium |
| Nilesh Apte | Chief Executive Officer | Gephyr | India |
| Ranjan Apte | Invest Deputy | Flanders Investment & Trade | Belgium |
| Luc Arnouts | Chief Commercial Officer | Antwerp Port Authority | Belgium |
| K G Baalakrishnan | Executive Chairman | K G Denim | India |
| Stefan Baeyens | Controller | Jan De Nul | Belgium |
| Luke Baker | Correspondent | Reuters | Belgium |
| Rakesh Bakshi | Chairman | RRB Energy | India |
| N.S. Bala | Senior Vice President | Wipro Technologies | India |
| Alessandro Barberis | President | Eurochambers | Belgium |
| Carl Barrelet | Venture Partner | Navam Capital | Switzerland |
| Robert-Jan Bartunek | Correspondent | Reuters | Belgium |
| Avi Basu | CEO and Founder | Connectiva Systems | India |
| Saionton Basu | Partner | Penningtons | United Kingdom |
| Sham L. Bathija | Senior Adviser to the President of Afghanistan | | Afghanistan |
| Alain Bernard | Chief Executive Officer | Dredging Environmental & Marine Engineering | Belgium |

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| Cathy Berx | Governor | Province of Antwerp | Belgium |
| Subodh Bhargava | Chairman | Tata Communications | India |
| Sampa Bhasin | Partner | Ernst & Young | India |
| Shankar Bhaskaran | Managing Director | MetricStream | USA |
| Lord Karan Bilimoria | Chairman | Cobra Beer Partnership | United Kingdom |
| Philip Blenkinsop | Correspondent | Reuters | Belgium |
| Geert Bogaert | Member of the Board | Europe India Chamber of Commerce | Belgium |
| Surendra Kumar Borad | Member of the Board | Gemini Corporation | Belgium |
| Karl De Borger | CEO Mumbai | Antwerp Diamond Bank | Belgium |
| Karl Van den Bossche | Consul General of Belgium to Mumbai | | Belgium |
| Pierre De Bosscher | Chief Executive Officer | Antwerp Diamond Bank | Belgium |
| Rudi Braes | Managing Partner | Ernst & Young | Belgium |
| Dirk Van den Brande | Member of the Board | Palmyra Brands | Belgium |
| Benjamin Bremmer | Chief Executive Officer | Indo-Caribbean Consultancy | The Netherlands |
| Kathleen Van Brempt | Member of the European Parliament | | Belgium |
| Arnold van der Broek | Director | City of Amsterdam | The Netherlands |
| Luc De Bruyckere | Chairman | Flanders' Chamber of Commerce and Industry (VOKA) | Belgium |
| Eddy Bruyninckx | Chief Executive Officer | Antwerp Port Authority | Belgium |
| Georges Brys | General Manager | HRD Antwerp | India |
| Johan Cattersel | Chief Executive Officer | Inno.com | Belgium |
| Bart Van Cauwenberge | Director | Antwerp Headquarters | Belgium |
| Francesca Cesca | Partner | Gianni, Origoni, Grippo, Capelli & Partners | Italy |
| Ingrid Ceusters-Luyten | Executive President | Immobiliën Hugo Ceusters | Belgium |
| M. S Chandramouli | Member of the Board | Europe India Chamber of Commerce | Belgium |
| Arbinder Chatwal | President | Solent Indian Business Network | United Kingdom |
| Vikas Chaturvedi | Director, Netherlands | Europe India Chamber of Commerce | Netherlands |
| Binod K. Chaudhary | President | Chaudhary Group | Nepal |
| Mehul Choksi | Chairman | Gitanjali | India |
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| Chiara Corazza | Managing Director | Greater Paris Investment Agency | France |
| Gary Collar | Senior Vice President | AGCO Corporation | USA |

| Name | Position | Organization | Country |
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| Pascal Cools | Director General | Flanders District of Creativity | Belgium |
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| Patrick Coppens | General Manager | RioTinto Belgium | Belgium |
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| V L Dutt | Chairman | The KPC Ltd | India |
| Robin Emmott | Correspondent | Reuters | Belgium |
| Dirk Engels | Director | Technum - Tractebel Engineering | Belgium |
| Ari Epstein | Chief Executive Officer | Antwerp World Diamond Centre | Belgium |
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| Marc Van Gastel | Head of Department Invest | Flanders Investment & Trade | Belgium |
| Michael Geelhand de Merxem | Policy Officer | Flemish Department of Foreign Affairs | Belgium |

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| Idesbald Goddeeris | Professor | Katholieke Universiteit Leuven | Belgium |
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| Sanjiv Goenka | Chairman | RP-Sanjiv Goenka Group | India |
| Charles-Antoine Gondrand | Managing Director | Logon investments | Switzerland |
| Filip Goris | Director | Recticel | Belgium |
| Ad Groenewegen | General Manager | Valéron Strength Films | Belgium |
| Jean Bernard Guerree | Chief Executive Officer | World Investment Conferences | France |
| Kiran Gupta | Director, Belgium | TCS | Belgium |
| Vineet Gupta | Co-Founder | Aquatrove Biosciences | USA |
| Tarun Gupta | Co-Founder and CEO | T&A Consulting | India |
| Ananth Guruswamy | Director, India | Amnesty International | United Kingdom |
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| Laurence Heyblom | Vice President | Anhairco Cosmetics | Belgium |
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| Cathy Holahan | Director | Enterprise Ireland | Ireland |
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| Fernand Hollevoet | General Manager | Atcomex-Company | Belgium |
| Chris Hoornaert | Port Ambassador | Antwerp Port Authority | Belgium |
| Barbara Hunz | Managing Director | Barbara Hunz Personalmanagement | Germany |

| Name | Position | Organization | Country |
|------------------------------|--|---|----------------|
| Eric Van Imschoot | Director Administration | Antwerp Chamber of Commerce and Industry (VOKA) | Belgium |
| D. K. Jain | Chairman & President | Luxor Group | India |
| Sudhir Jalan | Chairman | Jalan Group | India |
| David James | President | Business Strategies International | USA |
| Patrick Janssens | Mayor | City of Antwerp | Belgium |
| Santosh Jha | Acting Ambassador | Embassy of India to Belgium | India |
| Prakash Johari | Managing Director | MaXposure Media Group | India |
| Christ'l Joris | President | Etap | Belgium |
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| Praveen P Kadle | Chief Executive Officer | Tata Capital | India |
| Vijay G. Kalantri | President | All India Association of Industries | India |
| P. C. Kapoor | Pr. Secretary (Industries) | State of Himachal Pradesh | India |
| Kishan Kapoor | Minister of Industries | State of Himachal Pradesh | India |
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| Rajive Kaul | Chairman | Nicco Group | India |
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| Nawab Khan | Correspondent | Kuna News Agency | Belgium |
| Naina Kidwai | Country Head India, Director Asia Pacific | HSBC | India |
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| John B. Kidd | Lecturer | Aston Business School | United Kingdom |
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| Abhinav Kumar | Member of the Board | Europe India Chamber of Commerce | Belgium |
| Anil Kumar | Chief Executive Officer | Ransat Group | United Kingdom |

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| Jan Leys | Director | Palmyra Brands | Belgium |
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| Arnoud Lust | Chairman | Protos | Belgium |
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| Guna Mahalingam | Managing Partner | NMG International Financial Services | Switzerland |
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| Pierre Memheld | Partner | Relecom Partners | France |

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| Filippe De Potter | Manager | Flanders Investment & Trade | Belgium |
| Anjali Prasad | Joint Secretary | Joint Secretary | India |
| PN Prasad | Chief Executive Officer | State Bank of India Antwerp | Belgium |
| Sunil Prasad | Secretary General | Europe India Chamber of Commerce | Belgium |
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| Gour Saraff | Director | Europe India Chamber of Commerce | Spain |
| Claude Sassoulas | Managing Director, Europe | Tata Communications | France |
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| Andreas Schweitzer | Member of the Board | Metallco International | Italy |

| Name | Position | Organization | Country |
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| Hartmut Schwesinger | Managing Director | FrankfurtRheinMain GmbH | Germany |
| Akkus Sener | Director | FrankfurtRheinMain GmbH | Germany |
| Rekha Sethi | Director General | All India Management Association | India |
| Arun Sharma | Chief Investment Officer | IFC | USA |
| Niraj Sharan | Chairman and Chief Executive Officer | | Aura India |
| Ambika Sharma | Deputy Secretary General | FICCI | India |
| Sudhir Sharma | Chairman | Mitkat Services | India |
| Yatindra R Sharma | Managing Director | KHS India | India |
| Harjiv Singh | Co-founder | Gutenberg Communications | USA |
| Kushal P. Singh | Chairman | DLF | India |
| N. K. Singh | Member of Parliament | | India |
| Shivinder Singh | Managing Director | Fortis Healthcare | India |
| Alok Sinha | Director | Alar Impex | India |
| Aman Sinha | Additional Advocate General | Supreme Court of India | India |
| Gunjan Sinha | Chairman | MetricStream | USA |
| R K Sinha | Chairman | SIS | India |
| Jonathan Sinivassane | Director | Paris Développement | France |
| Guy Spence | Councillor | Belfast City Council | United Kingdom |
| Thomas Spiller | Vice President | The Walt Disney Company | Belgium |
| Dirk Van Steerteghem | Head of Trade department | Flanders Investment and Trade | Belgium |
| Guy Spier | Chief Executive Officer | Aquamarine Capital | Switzerland |
| Pia Stucke | Partner | Baker & McKenzie | Germany |
| Sai Narayan Subramanian | Board Member | Global Partnership Summit | India |
| Jill Suetens | Director | Flanders' Chamber of Commerce and Industry (VOKA) | Belgium |
| Ashish Suman | Partner | M. V. Kini & Co. | India |
| Jan Filip Talboom | General manager | Studiebureau Talboom | Belgium |
| Pooja Talkar | Executive | All India Association of Industries | India |
| P K Tataria | General Manager | Bank of India | india |
| Katie Thurston | Director | IDA | Ireland |
| Claire Tillekaerts | Chief Executive Officer | Flanders Investment & Trade | Belgium |

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| Luc Toelen | Chief Executive Officer | RSM Toelen Cats Dupont Koevoets | Belgium |
| Nikhil Treebhooonun | Chief Executive Officer | Global Institutional Investor Forum | Mauritius |
| Vibhav Kant Upadhyay | Founder and Director General | IJGPS | India |
| Bogdan Vacusta | Managing Director | Pegamont | Turkmenistan |
| Koen Vanhaerents | Partner | Baker & McKenzie | Belgium |
| Rajiv Vastupal | Chairman & Managing Director | Rajiv Petrochemicals | India |
| Gaurav Vats | Deputy Director | FICCI | India |
| George de Veirman | Chief Executive Officer | AECA | Belgium |
| Kanesan Veluppillai | President | Scomi International | Malaysia |
| Koen Verlaeckt | Secretary-General | Flemish Department of Foreign Affairs | Belgium |
| Tom Vermeulen | Flemish Economic Representative, Mumbai | | Belgium |
| Philip Verplancke | Member of the Board | Eld Partnership | Belgium |
| Alain Verschoren | Professor | University of Antwerp | Belgium |
| John Verzeele | Director | Flanders Investment & Trade | Belgium |
| Kai Vettel | Managing Director | Pack Performance | Germany |
| Colette Veys | Executive Director | AECA | Belgium |
| Sabine Vincke | Area Manager South East Asia | Flanders Investment and Trade | Belgium |
| Eddy Van de Voorde | Professor | University of Antwerp | Belgium |
| Diana Wais | Managing Partner | Wais & Partners | Switzerland |
| Koen Wentink | Member of the Board | Avesthagen | India |
| Florian Willershausen | Chief Correspondent International | WirtschaftsWoche | Germany |
| Gerard van Winkelhoff | Director | Antwerp Headquarters | Belgium |
| Rudi Wouters | Member of the Board | Studiebureau Talboom | Belgium |
| Sibylle Yaakov | Head Global Marketing | FrankfurtRheinMain GmbH | Germany |
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